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LaBelle persevered through pandemic

■Winery owner pivoted, and was able to hire back almost all laid-off workers.

> By Kimberley Haas Special to the Union Leader

When COVID-19 hit, Amy LaBelle had to lay off 90 of her company's 102 employees and pivot from a restaurant and wedding venue business to a family meal program model.

She stayed in touch with called being called to wineclosed, and when it came student loan debt and was two came back. They had ments. health reasons.

how we saved LaBelle Winery," LaBelle told a group of business leaders gathered at the UNH CEO & Family **Enterprise Center on Thurs-**

perseverance. She re- went back to taste it.

those employees through- making after finishing law out the time they were school. She was still in time to reopen, all except working at Fidelity Invest-

LaBelle continued to "I will forever be proud of work at Fidelity as she pursued her dream. She participated in an online course in winemaking at UC Davis in California.

Her first batch of commercial wine was 400 gal-LaBelle knows the power lons. Six months later, she

"I tasted the wine, and I got a little emotional and thought, this is going to make it," LaBelle told the crowd of just over 20 at Three Chimneys Inn in Durham.

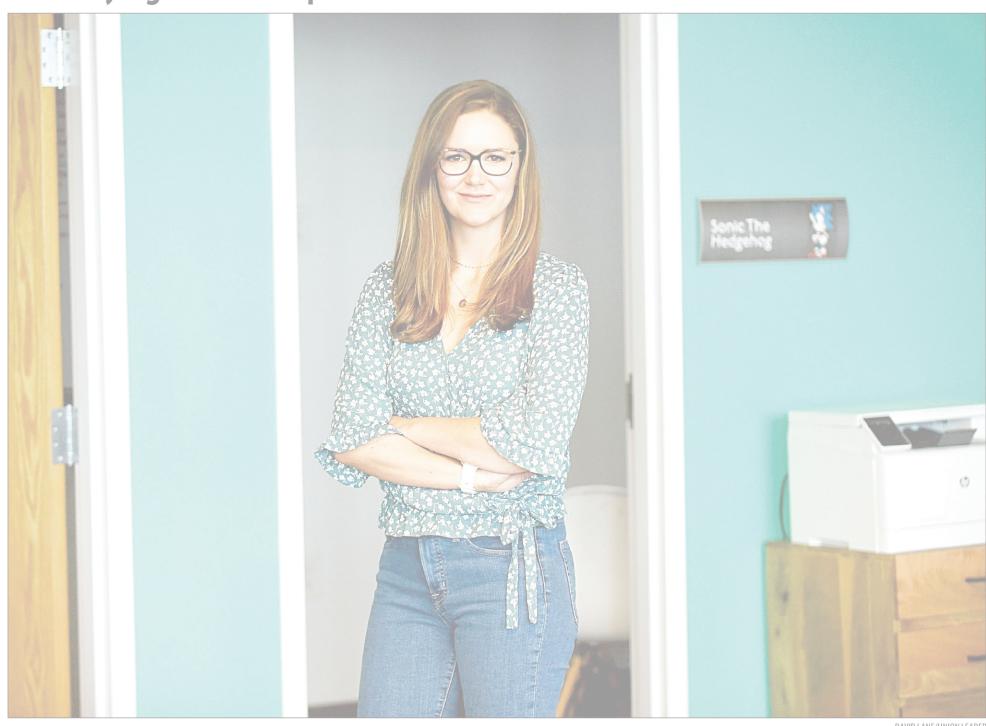
The company, which operates venues in Amherst and Derry as well as a shop in downtown Portsmouth, now produces 80,000 to 90,000 gallons of wine a

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Amy LaBelle, founder of LaBelle Winery, talked about building a hospitality brand in Durham on Thursday morning.

Diversifying tech startups



DAVID LANE/UNION LEADER

Chief Financial Officer Janelle Gorman poses at her workplace at York IE in Manchester on Sept. 21, 2021. Gorman is spearheading the company's effort to attract more women investors.

Manchester group aims to attract women investors

THE TYPICAL INVES-TOR in a tech startup is a middle-aged white guy. York IE, a Manchesterbased investment group,

aims to change that. The percentage of women in tech companies has made gains in recent years, averaging about 25 percent of the workforce, but the investment side re-

mains dominated by men. Through TechWomen Invest LLC, York IE plans to increase the number of women investors and create more opportunities.

"Kyle (York) started this



GLENWOOD 603-606-3391 www.glenwoodinvestment.com

company with the cofounders a couple of years ago and has gotten great investment participation,

great portfolio companies," Janelle Gorman, the company's chief financial officer, said in a recent talk over Zoom. "As it's been building, we realized we need to have more women

around the table as well." That could help increase the chance women-led startups get funded.

Last year, female founders secured only 2% of the \$330 billion venture capital investments in the U.S., Bloomberg reported in January, the smallest share since 2016.

"There's not only an

issue on the investing side and how that capital is deployed but just having a seat at the table," said Holly Neiweem, chief operating and financial officer of Quantum XChange, a cybersecurity firm based in

Bethesda, Md. Neiweem, who works remotely from Durham, is among about a dozen women who have signed on to participate in Tech-Women Invest. Before joining Quantum Xchange, Neiweem spent 15 years in the investment industry, including managing a portfolio for Morgan Stanley. "I think it's a great way for more women to have access to not only investing in an asset class that's pretty hard to crack into but

also leadership opportuni-

ties whether it be on boards

or in the C-suite," she said. Through TechWomen Invest, accredited investors will be able to participate in York IE's investment partner syndicate, which is an "evergreen" syndicate and not a traditional fund. The annual minimum commit-

ment is \$25,000 a year. That's a much lower

entry point than for the fund's individual investors, who commit at least \$100,000 a year for five

"It's a big number. You have to be pretty deep in the pockets," said York, a former executive at Dyn and Oracle. "You need to be pretty wealthy to say I'm going to put \$100,000 into tech startups, which of course, are high risk, high reward."

TechWomen Invest lowers that minimum by

► See Mike Cote, Page B3

PRO Act provisions on organizing don't belong in America COMPETES Act

By David Juvet **Business & Industry Association**

LAST YEAR, the Business & Industry Association opposed the federal Protecting the Right to Organize Act, or PRO Act.

"The PRO Act is an ill-advised attempt to fundamentally restructure American workplaces and infringe on workers' rights to a secret ballot, workplace democracy and personal privacy," we argued in a letter cosigned by other trade associations representing vital sectors of New Hampshire's economy.

BIA, New Hampshire's statewide chamber of commerce and leading



New Hampshire Business and Industry Association

business advocate, seldom weighs in on federal legislation or regulations as our main focus is state public policy affecting our members. On occasion, there is federal legislation so egregious as to threaten businesses in our state that we are compelled to voice our concerns. The PRO Act

was such an occasion. The PRO Act passed the U.S. House of Representatives but died in the Senate. Unfortunately, that isn't the end of the story. Un-

daunted by defeat in the Senate, PRO

JUVET Act supporters inserted several provisions of the act into the Build Back Better Act. Whatever the merits of the BBB, these provisions did not belong in a massive reconciliation bill because they reflected significant policy changes without any meaningful impact on the federal budget. BBB failed to achieve the support of even a simple majority in the Senate and died unofficially, along

amended to it, around the first of the year.

Sad to say, employers still cannot breathe easy because Washington, D.C., seems to be a place where bad public policy proposals never die.

The America COMPETES Act is sprawling legislation designed to help American businesses become more competitive with China. The bill directs funding to strengthen U.S. manufacturing, among other things. It provides more than \$50 billion in immediate funding for semiconductor production and research. It also authorizes more than \$200 billion in future efforts

with the PRO Act provisions to develop key technology areas and has additional proposals to address supply chain issues and promote fair trade. It did not include an attempt to unfairly tilt the balance of U.S. labor laws toward unions.

The House passed the COMPETES Act in January, but not before PRO Act supporters again stuffed key provisions of the PRO Act into it. Two provisions are particularly problematic for employers.

First, under the House version of the COMPETES Act, all employers who accept federal funding under the new law, as well as their subcontractors, would now be required to

accept unionization at their workplaces via card check only. Card check denies workers the right to a secret ballot election and instead subjects them to potential intimidation by union organizers.

A second provision would allow federal arbitrators to take over negotiations between an employer and a union if a single round of contract negotiations falls through. These arbitrators, typically lawyers or judges, are often steeped in labor law minutia but ignorant of the pressures of running a

► See BIA, Page B3



Olivia Opal, left, and Kristen Burd take orders by phone for prepared meals at LaBelle Winery in Amherst in April 2020. The restaurant and event venue business pivoted to takeout meal service during the pandemic.

LaBelle

From Page B1

LaBelle credits her success to putting something into the business every

forced myself to do one thing every day to make that dream happen," she said.

There were hurdles along the way. The first four banks LaBelle approached for financing rejected her application. LaBelle didn't give up.

She redid her presentation and landed an account with Enterprise Bank.

LaBelle said the challenges of COVID compare little to the economic challenges she faces moving forward. She reported high prices for beef, demanding customers and the fact that many people would rather work from home than be in hospitality.

The company now has 245 employees and needs 260. It's paying \$18 an hour for dishwashers, La-Belle said.

At the same time, building costs are up by 40 percent, she said.

"This is a crisis. I don't know how that ends, and I don't know what the resolution of this will be," La-Belle said.

In the meantime, La-

Victoria Arlen

Ryan Audley

Ryan Bump

Laura Hartz

Joseph Chase

Steven Curt

Nichole Davis

Chris Duhaime

Adam Gaudet

Tim Grotheer

Janelle Gorman

Rebecca Howland

Hilary Holmes Rheaume

Katelyn Comeau

"This is a crisis. I don't know how that ends, and I don't know what the resolution of this will be."

AMY LABELLE Owner of LaBelle Winery, on rising labor and building costs

works and hopes it will get picked up by a network.

"The Winemaker's Kitchen" came out of her family posting cooking videos during the pandemic. A producer in California caught wind of it and reached out to La-Belle.

LaBelle Winery hosts weddings, events, tastings and tours. It also has a member club.

The next speaker series event will be held on April 7 at Three Chimneys Inn in Durham. Max Puyanic, CEO of Optima Dermatology & Medical Aesthetics, will share his experiences identifying problems in Belle has a TV pilot in the the health care industry.

April 6, 2022 • 5pm • Capitol Center for the Arts, Concord, NH

Join the New Hampshire Union Leader as we honor the 2022 Class of 40 Under Forty.

Class of 2022 Honorees

James Kaklamanos

Chris Irwin

Chad Johnson

Mikel MacAuley

Michele Merritt

Sara Persechino

Israel Piedra

Jillian Montmarquet

Shaughn Nalezinski

Matthew Passalacqua

Adam Mead

Chau Ngo Meghan Noyes

Scott MacFarland

Tax season is upon us, so it's time to start preparing

According to the Internal Revenue Service, U.S. taxpayers feel that paying their fair share of taxes is a civic duty. In fact, 68% completely agree and 26% are mostly in agreement with that statement. The IRS indicated that there were more than 125 million individual tax refunds for 2020. The average refund was almost \$2,600. The important point is that taxpayers are paying their fair share and most are receiving a bit of a refund. To help ensure that this is the case, there are some things that you can do to not only help you complete an accurate return, but also ease the stress of getting the return preparation done.

The first step is to review your prior year's tax return. To do this, you can create an online IRS account that you can use to review past returns, check any taxes owed, make payments, and more. The İRS typically updates balances every night. You can also access the system seven days per week. This is a good source of information if you don't have last year's returns



Marc Hebert handy. The IRS website is irs.gov and would be the

place to create an online

account if you so choose.

One key to tax preparation is to organize your paperwork. Searching for documents in the middle of your tax prep only contributes to the stress. Gather your records, including all of your income earned and deductions potentially available to be taken. Sometimes, you might be unsure of the tax status of an item. The IRS can provide you some guidance in this regard. IRS Publication 525, Taxable and Nontaxable Income can be a source of help. Be consistent reporting when you receive income. For example, if you received a check in 2021 but did not cash it until 2022, the check money still counts as a 2021 income item for a cash

basis taxpayer. Other things ware can help by walking that might be reviewed are bonuses, lotteries, and raffles. IRS Publication 17, Your Federal Income Tax Return for Individuals is a source of general information on items that might appear on your tax return. You might consult this for information on your deductions, as well.

Watch out for items that come through the mail. These could include W-2s for wages or Form 1099s for interest, dividends, or retirement plan distributions. If you are on Social Security, you will also receive a form from them to aid you in preparing your return.

Review your situation for life-changing events. This could include a marriage, divorce or the birth of a child. It might also be things like buying a home or rental property. Maybe it is starting a business. If you have a change, it is worth the time to check to see if it has an impact on your tax situation.

To ease the burden of tax preparation, you might also consider using some software. Tax preparation soft-

you through the process. It will not only reduce the risk of math errors that sometimes happen during the preparation but can also help you check for deductions along the way. Some software will provide you access to a return preparer in case you have questions.

Lastly, make sure to be aware of the filing deadline. The 2021 federal tax filing deadline is April 18, 2022 This could be different for state filing deadlines, so check your individual state for exact dates. If you just can't get your tax return done by the deadline, then plan for this possibility by filing an extension. Remember, an extension is an extension to file, not to pay. It might also make sense for you to talk with a tax professional, especially if your return is complicated or you have a new situation for 2021.

Marc A. Hebert, MS, CFP, is a senior member and president of the wealth management and financial planning firm The Harbor Group of Bedford, Email gues tions to Marc at mhebert@harborgroup. com. Your question and his response might appear in a future column

Publication 590-B that had

been released in January

calculating how deduct-

after age 70 1/2 could

bring adjustments to a

ible contributions to IRAs

person's QCD. The change

involving deductible IRA

contributions came when

munity Up for Retirement

Enhancement (SECURE) Act was signed into law at

the end of 2019. The QCD

worksheet contained an

the Setting Every Com-

contained a worksheet for

RMD tables, QCD changes in IRS publication 590-B

Based on the letters I've received from frustrated readers, clarity and relief are now here. On Feb. 28, the IRS released its official final version of Publication 590-B, Distributions from Individual Retirement Arrangements (tinyurl. com/2xc7cmut), for the 2021 tax season. That's the publication that contains the new required minimum distribution (RMD) tables that all were expecting.

Readers were looking for newly adopted tables for 2022 RMDs — they are now finally available in official format in Appendix B of the publication. Be sure to use the link I've provided above. You also can go to



the IRS website (IRS.gov) and search for "590-B" in the Forms and Instructions section. Or call 1-800-TAX-FORM (829-3676) to order the publication.

My November 2021 column ("We're not done with RMD changes") noted that, according to the Nov. 12, 2020, Federal Register, the RMD tables were being updated to "generally reflect longer life expectancies."
Three tables are updated:

Single Life Expectancy (for IRA beneficiaries); Joint Life and Last Survivor Expectancy (for owners whose spouses are more than 10 years younger and sole beneficiaries of their IRAs); and Uniform Lifetime (for unmarried owners, married owners whose spouses aren't more than 10 years younger, and married owners whose spouses their IRAs).

How much of a change is involved? Here's an example involving "Fred," who is 80 years old and uses the Uniform Lifetime Table for determining his RMDs. The divisor used to calculate RMDs has changed for an 80-year-old from 18.7 (in the old table) to 20.2 (in the new table). In general, if the divisor goes up, the amount of RMD goes down. If Fred had an IRA balance of \$600,000 at the end of 2021, his RMD for 2022 would be \$29,703. If the old table were still in effect, Fred's RMD amount would be \$32,086, a differ-

ence of more than \$2,300. Another important change in the publication relates to qualified charitable distributions (QCDs), which I wrote about in early February ("Mixing QCDs and IRA Contributions"). As a reminder, a QCD involves a direct transfer from an IRA trustee to a qualified charity and often is used to offset an RMD from an IRA. For more details, see tinyurl.com/2p9ycs83 or Publication 590-B.

error that was corrected in the final version. The final version also provides a more detailed picture of how deductible IRA contributions can affect the amount of QCD that can be excluded from gross income on a tax return for a given year.

Those taxpayers who have made or are considering making QCDs should read through Pages 14 to 16 of the final Publication 590-B, especially the "Offset of QCDs by amounts contributed after age 70 1/2" section, which features the example of "Jim" and some sample worksheets. The worksheets show how the calculations involving QCDs and deductible IRA contributions are done over a two-year period.

The release of 590-B brings up an important reminder: Whether it be RMDs, QCDs or deductible contributions to an IRA, always be sure to consult with your tax adviser before acting, especially in this time of change.

Julie Jason, JD, LLM, is a personal money manager with Jackson, Grant Investment Advisers Inc. of Stamford, Conn., and an award-winning author. Send questions and comments to readers@juliejason.com.





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